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AREA OR COUNTRY(S)	ORGANIZATION(S)	GENERAL FUNCTION(S)	SPECIFIC FUNCTION(S)	DOC DATE CLASS <u>S</u>
	Approved For Release 2003/12/09 : CIA-RDP83-00036R000500080026-0			
Hqs.	CIA CINCPAC	PP	Organization	28 April
Far East	OPC JCS	FI	Personnel	1952
	OSO DDP		NAC	
	FE 25X1A			

IDENTIFICATION OF DOCUMENT

Memo from ADPC [] TO: the Record. Subject: DCI meeting with DDP, ADPC, and ADSO - Re. FED Field Organization - 28 April 1952.

ABSTRACT NOTATION REFERENCES

Present at meeting: General Smith, Mr. Wisner, Col. Johnston, Mr. Kirkpatrick.

Discussion centered on Far East Division (FED) organization plan submitted by ADPC and ADSO. Cites suggestions made by DCI in regard to the draft directive and the assignment of key personnel.

DOCUMENT LOCATION

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14 March 1952

MEMORANDUM FOR: ASSISTANT DIRECTOR FOR SPECIAL OPERATIONS
ASSISTANT DIRECTOR FOR POLICY COORDINATION

FROM : Deputy Director (Plans)

SUBJECT : Far Eastern Operations and Organization

REFERENCE : Separate Conversations Between DCI and ADSO-ADPC,
and DDCI-DD/P

1. Attached hereto is a copy of a memorandum which I prepared for the Director at his request of the day before yesterday, but which was to some extent overtaken by his conversations with you and a subsequent conversation which the Director had with Mr. Dulles and myself this morning. Your attention is particularly invited to the concluding paragraphs of my memorandum to the Director and more especially to the paragraph in which I undertake on behalf of all of us to produce for him within about two weeks' time some recommendations with respect to organization in the Far East.

2. As indicated above, I was not aware at the time of writing the attached memorandum of the details of his discussion with yourselves. This morning the Director informed Mr. Dulles and myself that he had urged you to come up with your own untrammelled and unalloyed recommendations relative to organization in the Far East. The Director thought it best for you to proceed in the freshness of your own experience and impressions to work up these recommendations, and considered that it would be better for you to do this without too much guidance or intervention from either superior or subordinate echelons. He said that he had made a few very broad suggestions to you which are summarized below, but had made it plain that he wanted you to have a free hand.

3. The following are the points which the Director indicated that he touched on in talking with you:

a. That it would be desirable to move steadily in the direction of further integration of the OSO and OPC activities in the Far East with a view to eliminating friction and the duplication of effort;

b. that you should "block out" several general geographical areas of operations for logistical

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support which would be subject to the control and co-ordination of forward command posts. (The Director said that he did not suggest either the number or the boundaries of these proposed areas, nor the proposed location of the respective headquarters. He wanted your views as to these points.)

c. that you should nominate the individuals to assume command of these areas and give some indication of the kind and size of the staffs;

d. that you should give thought to the granting of a broader latitude of discretion and decision to the several area sub-commanders. (The Director thought also that we might allow more flexibility to the field by the device of budgeting broadly for the areas and providing general lines of policy guidance, but not insisting on the detailed clearance of all details of operation by Washington.)

h. Finally, the Director stated that he felt it would probably be necessary for us to take some of our strongest and most able personnel from Washington to staff the geographical sub-commands. It would be necessary to do this if we are to have people, but the Director had some basic principles of operation in mind. He does not consider it feasible for us to attempt to control the details of operations from Washington. He would be, in his judgment, better for us to send trusted commanders to the field and then rely upon their judgment to a much greater degree than has been the practice heretofore. He commented that this had been one of General Marshall's basic principles and that it had been proved to be sound. If we thus decentralize responsibility from Washington, there will be relatively less detailed work to be done here and the backstopping organization can be much smaller. We need the strength at the point of impact and if we do not have it there we cannot expect to accomplish real results.

FRANK G. WISNER

Attachment
as ER 2-6838 as described.

FGW/ab:bjm

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